IPA WORLD FORUM 2004



For Investment Promotion and Economic Development Decision-makers

A Red Hot Locations Event

IPA WORLD FORUM 2004

The key global event for economic development agency decision-makers in all continents, the IPA World Forum is the most exciting event in the calendar.

Hear from real corporates, explaining the real reasons behind location selection in the real world. And discuss the latest news and trends on international corporate strategy concerning location, people and future expansion

Talk to the corporates. Talk to the multipliers. Talk to each other.



Belgium 13 & 14 May

If you are involved in the direct investment "deal" then you know the importance of networking, making contacts and meeting key people. Sharing experiences at a senior level also improves our knowledge, skills, and sparks ideas.

The IPA World Forum is designed to be exceptionally stimulating. VIP sessions bring together powerful corporates, international celebrities and leading media players. Red Hot industry sessions and location-makers panel sessions address the latest trends, sectors to target, and challenges in attracting and retaining inward investment. The site visit examines a "Centres of Excellence" success story.

And it's all rounded off by Red Hot networking events in superb surroundings, culminating in the announcement of the prestigious fDi PERSONALITY OF THE YEAR.



CEOs, MDs, Board-level management teams, decision and policy-makers involved with either attracting or doing direct investment should attend the IPA World Forum 2004.



KEY PLAYERS FROM:

- National Development and Investment Promotion Agencies
- Companies making investment decisions
- Regional Development and Investment Agencies
- State Economic Development Agencies
- City Development and Marketing Initiatives
- Regional Marketing Initiatives
- Airport and Port Development Authorities
- Science Parks and Industrial Developers
- Power and Utility Companies in Economic Development
- Advisors and Consultants in Investment Promotion and Economic Development
- A Red Hot Locations Event

The **Red Hot Locations** professional team has an exceptional talent for putting the right people in touch with each other. We bring buyers, sellers and intermediaries together, **to meet**, **to deal**, **to make investments happen**. As the world's premier specialist in the direct investment world, we have Red Hot contacts with the people who matter on every continent.







Media Partner

fDi magazine is the established publication from the Financial Times Group that provides senior executives in multinational corporations and other companies with information about direct investment opportunities worldwide. fDi examines different areas and regions and different industries. The circulation is 15,000 with 45,000 readers consisting of CEO's CFOs, human resources chiefs, other senior executives and heads of IPAs.

www.fdimagazine.com

The IPA World Forum 2004 is held in association with fDi magazine, FT Business Group

ASSOCIATED PARTNERS



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Barcelona, a city with an unrivalled standard of living is now more than ever a city where you can do business. Barcelona Business, the City's service for economic promotion and foreign investment, will provide you with all the information and support you need. Then you'll discover a city with cosmopolitan character, innovative dynamism and entrepreneurial spirit. Explore Barcelona's future through its new projects. Now is the perfect moment to invest in Barcelona, and to live here too.

www.bcn.es/barcelonabusiness



The region of Wallonia is Belgium's fastest growing area, attracting flagship foreign investors thanks to its fiscal incentives, transport infrastructure and readily available supply of land and labour.

Walloons - inhabitants of the region of Wallonia in Belgium - are understandably a bit tired of the poor-cousin label that was once hung at their door by their northern neighbours. But, as the global economy recovers health, they are now reaping the dividends of rapid economic growth, ahead of regions that are more saturated with foreign investment. Thanks to its location, rapidly improving transport infrastructure and ready supply of land and labour, Wallonia is becoming one of the pre-eminent locations for corporate Europe.

www.ofisa.be















WEDNESDAY 12th May 19:00 - 21:00 EVENING WELCOME COCKTAIL RECEPTION Wallonia House, Brussels

Set in the famous neighbourhood of "Old" Brussels, this historic building has recently been re-furbished.



08:00 REFRESHMENTS & REGISTRATION:

Conrad International Hotel, Brussels

08:45 WELCOME AND INTRODUCTION
TO THE IPA WORLD FORUM 2004:

MASTER OF CEREMONIES

08:50 WELCOME ADDRESS:

PHILIPPE BUSQUIN, EUROPEAN COMMISSIONER IN CHARGE OF RESEARCH AND DEVELOPMENT WITHIN THE EUROPEAN COMMUNITY

09:00 VIP ROUNDTABLE: BOARDROOM TALES

Corporate decision makers let you inside the strategy and in some cases, disasters behind Foreign Direct Investment decisions taken in the last 12 months, and future global expansions plans:

- · Which locations were considered
- · Why locations were ruled out
- What were the "clinching" factors
- Did the development agency or IPA play a significant role?
- · Decision-making process
- What are your expansion plans in the near future?
- How can governments, economic development agencies and investment agencies retain existing operations in the face of global reductions and closures of facilities?

KEYNOTE SPEAKERS:

Luc Willame, President, Asahi Glass Corporation

Tim Caiger, Vice President Corporate Real Estate & Facilities, Europe, Middle East & Africa, **Oracle**

Alan Douglas, Director of Relocation, The UK Met Office

Abbott Laboratories

Sony Europe

0 11:30 Break for tea, coffee and networking

11:30 12:15 VIP ROUNDTABLE DISCUSSION:

Future Site Selection and Investments of the Future

What is the next big thing? Where will FDI go to and where will FDI come from? Panel of speakers from previous session and round-up discussion

MODERATOR:

BRIAN CAPLEN, Editor fDi, and The Banker, Financial Times Business Group

12:15 13:00 THE LOCATIONS TO WATCH

The rise and rise of China and India

GUEST SPEAKER:

Michael Garrett, Executive Vice President, Nestlé

13:00 LUNCH: sponsored by the City of Barcelona

14:30 15:30 LOCATION MAKERS PANEL SESSION: 60 Minutes Make-over: Key Secrets for Success

Discussion on what makes a development agency successful in both attracting and retaining investors. Top tips from corporate investors and from the experts. Preventing disinvestment, and the essential prospect list – 20 highly active investors that you should be talking to. Moving on from customer care centres, and shared services centres, what is the next "big thing"? Five panellists argue and discuss.

PANELISTS:

Andreas Dressler, Director,

Global Location and Expansion Services (GLES) KPMG

Harvey Scriven, Partner, Arcadian

Jan Siemons, Partner.

International Location Advisory Services (ILAS) b.v. Ernst & Young

Rene Buck, Chief Executive, Buck Consultants International

Roel Spee, Director, IBM - Plant Location International

MODERATOR:

PETER LEMAGNEN, Managing Director, Oxford Intelligence

15:30 16:00 Break for tea, coffee and networking

16:30 17:45 LOCATION MAKERS PANEL SESSION: The Silicon Valley Culture

How do these rapidly expanding technology companies make location decisions? What is the procedure and culture of the way they do business? Two technology firms from Silicon Valley explain how they make locations decisions, and their strategy when expanding into new markets.

GUEST SPEAKERS:

John L Mottram, Vice President, Finance and Controller, ArrayComm Inc.

Stefan Tamme, Vice President Sales and Marketing, **Leopard Logic***

DAY ONE EVENING PROGRAMME

18:30 TRANSPORT LEAVES FOR THE CHATEAU DE LA HULPE

19:00 COCKTAIL RECEPTION AND THE FDI PERSONALITY OF THE YEAR AWARDS:

Presented by the Financial Times Business Group

Who is FDI Personality of the Year? The brief was for nominations from any walk of life, but should be high profile and not on the staff of any IPA – politicians, royalty, business and financial leaders are all eligible!

The winners will be individuals seen to have most successfully raised the profile of a country/region in 2003, and contributed exceptionally to bringing in investments.

Toast the winners from The Americas, Europe, Middle East, Asia Pacific, and Africa, at this prestigious ceremony, where each VIP guest award winner will collect their acknowledgment in the presence of the IPA World Forum delegates, speakers, organisers and partners and international press.

20:30 GALA DINNER AT CHATEAU DE LA HULPE Hosted by the Wallonia Office for Foreign Investors

This stunning castle is built on a woodland estate of around 200 hectares, and forms part of the cultural heritage of the Wallonia region.

The IPA World Forum 2004 takes over the Chateau for the evening for dinner, networking and entertainment.



09:00 11:00 **RED HOT INDUSTRIES!**

More fascinating site selection stories from the corporates themselves. Corporate investors reveal what makes them tick!

Covering some of the following issues:

- Short industry profile the global political, economic and business drivers affecting the industry
- · What are the prospects for expansion and future developments?
- · Recent site and location searches with reasons for choosing final destinations
- · What does the company look for when expanding?
- Analysing locations
- · Where and why industries have congregated through Foreign Direct Investment: Internet service providers in Sweden, speciality chemicals in Singapore, microelectronics in the South of France, customer information centres in india: what has been the main attraction for locating companies?
- How should investment promotion agencies and other local players develop their strategies?
- Ideas on the best way to target companies and their advisors
- · What makes a company expand in its existing location?
- · How can development agencies keep their existing investors happy? What makes a company stay?
- · What would be an aftercare "wish list"?

AUTO SESSION

GUEST SPEAKERS:

Dan Mcclave, Director European Business Integration, Cardone Toyota*

ICT AND ELECTRONICS SESSION

GUEST SPEAKERS:

Abdulatif Al Mulla, General Manager, Microsoft South Gulf*

Christopher Snowdon, Chief Executive Officer,

Filtronic Compound Semi-Conductors

Pawan Prasad, Director European Operations, Polaris*

11:00 11:30 Break for tea, coffee and networking

11:30 13:30 RED HOT INDUSTRIES!

FINANCIAL AND BUSINESS SERVICES

GUEST SPEAKERS:

Martyn Smith, Group Finance Director EMEA & Asia, Avis

Asif Hamid, Board Member, Arvato Services Direct

LIFE SCIENCES/PHARMACEUTICALS SESSION

GUEST SPEAKERS:

Stephen Taylor, Business General Manager, Avecia Biotechnology

Tony Bout, Group Marketing Director, Anbics

13:30 14:30 LUNCH: sponsored by Axis Parc



14:30 17:00 **SITE VISITS**

Visit The University of Louvain-La-Neuve (dated 1425) along with the new Science and Technology Park which houses over 100 companies, including Ahp-Pharma, Pfizer, Shell Research, Elly Lilly, International Brachiteraphy (IBA) and Omegapharma, amongst others.

In partnership with the Council of Brabant-Wallonia, the University handles the management and development of the park. In this context the businesses established in the park are keen to co-operate with the University and vice-versa, in order to create centres of excellence in research, high-tech scientific infrastructure and highly-qualified personnel.

> 18:00 **CLOSING CEREMONY** OF THE IPA WORLD FORUM 2004

NETWORKING & ADDED VALUE



There will be sensational opportunities to renew old and make new contacts on both evenings at the Welcome Cocktail Reception and at the Gala Dinner at the glorious Chateau de la Hulpe. Both are organised for your entertainment and to further your existing global links with other decision-makers.

Compare your location with what the Wallonia region has to offer investors on the plant and location site visits we have planned for your interest.

Don't miss the 1-2-1 meetings opportunity we offer via the "Private Meetings Desk" where you can make a definite appointment to meet with other delegates.

Feel the buzz of the announcement of the Foreign Direct Investment Personality of the Year!

Do you want to make a week-end of it?

The IPA World Forum 2004 has been planned specifically for Thursday and Friday to give you that option.

IPA WORLD FORUM TESTIMONIALS FROM RED HOT AMSTERDAM 2003

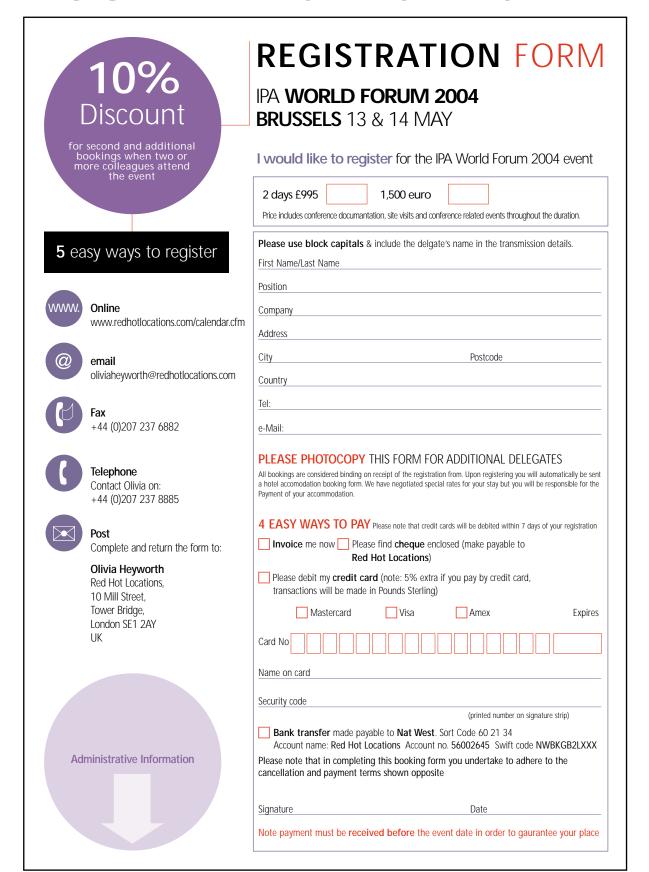
- "Very useful for networking, discussing common issues and challenges"
- John Klassen, Investment Partnerships Canada
- "Both audience, speakers and content were above expectations"
- Roel Spee, IBM Business Consulting Services
- "Congratulations on what seemed to be a spectacularly successful event" Lenora Suki, Centre for Globalization and Sustainable Development
- "The format and content of the meeting such as yours are important in the context of communicating what elements of corporate location strategies are and also allowing for discussions of these issues" Robert Sexauer, Isolagen

- "Good balance of Investment Promotion Agencies, Consultants and Corporates" Richard Butler, Advantage West Midlands
- "Good mix of presentations and social/networking" Jenny Marks, british telecom e: Locations
- "Explanation of various company/mechanisms for the site selection was very helpful" Alister Jones, Invest UK
- "Excellent social events that did allow for networking and interactivity"

Patrick Cheenne, Essonne Development Agency

For photos go to www.redhotlocations.com/recentevents.cfm

YOUR APPLICATION FORM



Administration Information

LOCATION Travel to the IPA World Forum 2004 is not included in the registration fee.

HOTEL Upon registering you will automatically be sent a hotel accommodation booking form. We have negotiated special rates for your stay at the conference hotel. There are limited rooms available so book your accommodation promptly. You will be responsible for the payment of your accommodation.

CANCELLATION POLICY All bookings are considered binding on receipt of the

registration form. A full refund (less 10% handling fee) is available on all cancellations received in writing (letter/fax/email) 20 days prior to the conference date. No refunds will be given after this date and should you be unable to attend, we suggest you send a substitute in your place at no extra cost. In the event of cancellation or postponement by RHL, you will be offered attendance on the IPA World Forum 2005.

SEE YOU THERE!



IPA WORLD FORUM 2004

A Red Hot Locations Event

For the latest programme please go to www.redhotlocations.com/calendar.cfm CALL OLIVIA HEYWORTH TO BOOK NOW +44 [0]207 237 8885

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